

# **Shaw and Partners Investor Conference**

**Tony Price** Chief Executive, Midway Limited

30 May 2018



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# **Corporate Overview**

- Midway is a leading Australian wood fibre exporter, primarily involved in the production and export of high quality woodfibre to producers of pulp, paper and associated products in China and Japan
- Founded in 1980, Midway wholly owns strategic processing and export facilities in Geelong and is the majority stakeholder in strategic processing and export facilities in Portland and Brisbane
- Midway was listed in December 2016 ASX : MWY
- In 2017, Midway met its prospectus forecasts, a very pleasing result
- Midway is on track to meet 2018 full year consensus forecasts
- Initial escrow restrictions were removed in August 2017
- Remaining escrow restrictions will be lifted in August 2018
- The Board and Management are focussed on a targeted growth strategy



#### Tony Price, Managing Director & CEO

- ✓ Appointed CEO in 2015
- ✓ Over 30 years experience in the forestry sector
- ✓ Previously CEO of Australian Bluegum Plantations
- ✓ Previous tenure at Rio Tinto / North Limited

Key financials	Current
Share price (52 week range) (1)	\$2.00-2.58
Share on issue	74.9 million
Market Cap (1)	\$177.5 million
Net Yield (%) (2)	7.6
P/E (%) (2)	10.4

(1) Current as at 25 May 2018

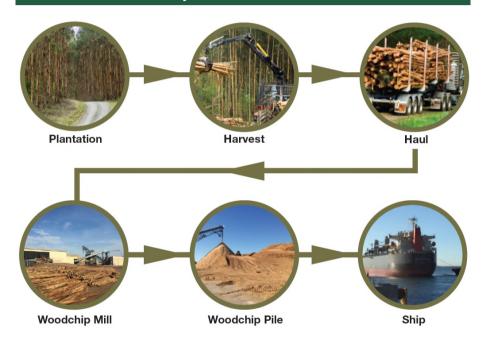
(2) Consensus forecast for FY18



# A leading Australian wood-fibre exporter

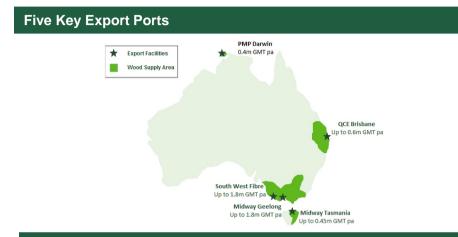
- Produces and exports high quality woodfibre, headquartered in Geelong
- Key customers are pulp and paper producers in China and Japan
- Long relationships with major Japanese customers and a pioneer in developing Chinese sales
- Substantial future supply from a range of large plantation growers
- Currently manage a 90,000 ha plantation estate, domestically and internationally
- Key assets also include ~16,000 ha of freehold plantation land valued at \$68.2million as at 31 December 2017
- Hardwood woodfibre export capacity ~4.3 million GMT per annum
- Softwood woodfibre export capacity ~0.3 million GMT per annum

### Overview of Midway's business activities





### Strategically located port and processing facilities



#### South West Fibre / Portland

- South West Fibre was the first plantation hardwood processing and marketing operation established in the Green Triangle - provides geographic and future market diversity
- Myamyn 1.2 million GMT per annum current site capacity + in-field chipping and "upstream" chip and log storage
- Woodfibre receival, storage and loading facilities at the port contracted with GrainCorp
- 80,000 GMT woodfibre stockpile capacity
- Woodfibre receival capacity of 1.8 million GMT per annum
- 10 year x 1.2 million GMT per annum supply agreement with Australian Bluegum Plantations signed in July 2010
- 51% owned Joint Venture with Mitsui

# QCE Brisbane

- Only woodfibre exporter from Brisbane Port – provides geographic and market diversity
- 15 year lease on a four ha site with the Port of Brisbane for producing, storing & loading
- Graincorp provides toll ship loading
- 300,000 GMT per annum softwood woodfibre export capacity
- Hardwood exports commenced in 2008.
- Capacity of 300,000 GMT per annum
- Stockpile capacity: 100,000 GMT of softwood and/or hardwood

#### Midway Geelong

- 19 hectares of freehold land adjacent to Port of Geelong
- Two woodfibre mills (separate plantation and native processing facilities)
- Three stockpiles including three reclaimers with 200,000 GMT total capacity
- Capacity to process and export up to 1.8 million GMT per annum hardwood and softwood







# **Strategic Priorities and Outlook**

May 2018

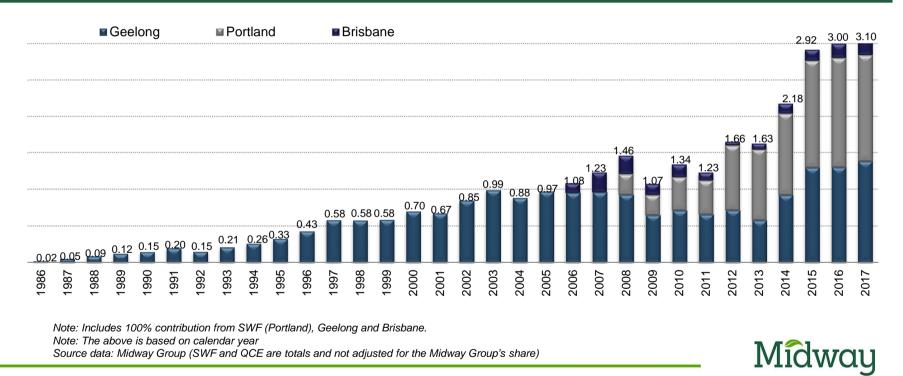


# A long history of growth

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### Over the last 10 years growth has been driven through effective new capital investment

### Midway total export volumes since 1986 (million GMT) – ~18% CAGR since 1986

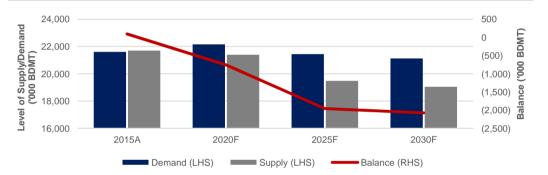


# Supply deficit expected in medium term

### Asian hardwood chip balance forecast – demand to outstrip supply 2020 - 2030

- Demand is forecast to be relatively stable in the short term, but supply is expected to reduce over the medium term, resulting in a likely woodchip supply deficit
- This shortage indicates a favourable environment for woodfibre pricing, particularly from 2020-2030
- The woodfibre deficit is expected to be 2.0 million BDMT in 2025F and widening to 2.1 million BDMT in 2030F

#### Asian Hardwood Chip Demand & Supply Forecast ('000 BDMT)



('000 BDMT)	Demand	% Change	Supply	% Change	Balance	% Balance
2015A	21,608	6.6%	21,702	7.1%	94	0.5%
2020F	22,150	2.0%	21,395	(3.0%)	(755)	(3.5%)
2025F	21,435	(3.2%)	19,480	(9.0%)	(1,955)	(10.0%)
2030F	21,125	(1.4%)	19,050	(2.2%)	(2,075)	(10.9%)
Change to 2015		(2.2%)		(12.3%)		

Source data: Outlook for Hardwood Chip Supply and Demand in the Asian Markets, 2015-2030 RISI 2016



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# Woodchip pricing improving

Nominal FOB Prices, Annual Average								
Year	US Douglas-fir	Australian Radiata	Australian E. globulus	South African Eucalyptus	Chilean E. globulus	Vietnamese Acacia		
	US\$ per BDU, FOB		US\$ per BDMT, FOB					
2012	164	160	199	142	147	135		
2013	138	141	177	127	142	137		
2014	152	150	159	121	133	136		
2015	165	156	153	121	132	142		
2016	149	149	149	114	125	132		
2017	139	145	152	117	127	128		
2018F	172	167	166	128	136	132		
2022F	174	171	174	135	143	144		
2017-22 CAGR	3.2%	2.8%	3.2%	3.4%	2.8%	1.8%		
Previous forecast								
for 2016-2021	2.2%	2.3%	2.5%	2.7%	2.6%	1.6%		

Source data: International Pulpwood Trade Review, RISI 2018



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# **Strategic Priorities**

Good progress continues to be made with our Strategic Objectives for FY18

- Maximising long term fibre supply by replanting existing land, securing contracts with third party plantation owners and pursuing investment in plantation expansion
- Midway continues to assess opportunities to better utilise existing facilities and acquire businesses in key forestry areas in Australia and overseas
- PMP and ADDCO acquisitions completed
- Commenced exports from Tasmania
- The Group maintains a disciplined approach to capital management to ensure we maximise shareholder value

### Increasing EBIT over time:

### **1. OPERATING EFFICIENCIES**

- Economies of scale
- Margin expansion
- Cost management

### 2. EXPANSION OF EXISTING BUSINESS

- Development of Hardwood and Softwood log exports
- Better utilisation and expansion of existing infrastructure

### **3. ACQUISITIONS**

- Complementary businesses
- Industry consolidation
- Domestic and international



### **Business Growth – Focussed on core and related business activities**



# Finalised acquisition of Plantation Management Partners Pty Ltd (PMP)

### **PMP**

- Settled in October 2017
- Privately-owned plantation management business with over 70,000 ha of plantation under management in Northern Australia and SE Asia
- 34,000 ha of Acacia on Melville Island (NT)
- 13,000 ha plantation teak estate in Cambodia
- 24,000 ha Eucalyptus/Acacia plantation estate in Laos
- Has developed a reputation as a high-quality plantation manager
- · High quality team
- Potential to grow revenue from expansion of plantation management business, with a number of growth projects in Northern Australia and South East Asia currently in the pipeline





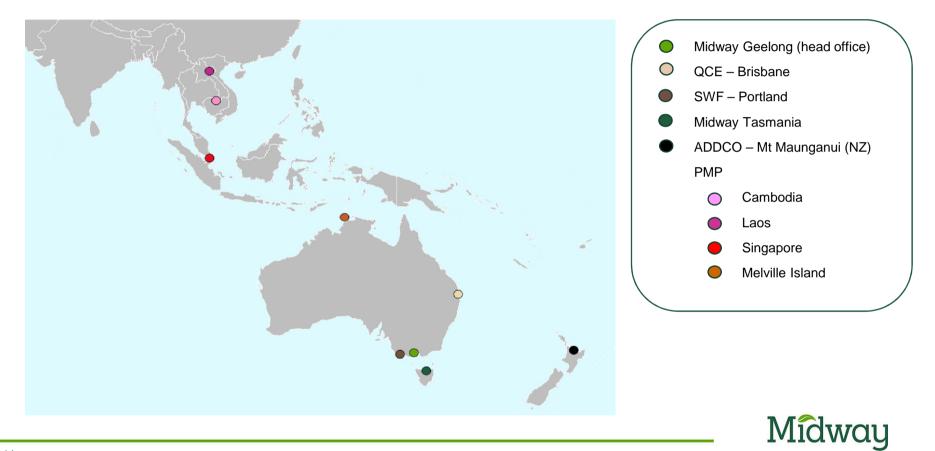
# **Strategic Investment – ADDCO Fibre Group**



- Strategic investment (25%) in ADDCO Fibre Group
- ADDCO Fibre Group provides forestry supply chain and logistics services to clients in the Australasian forestry and wood processing sectors.
- ADDCO Fibre Group Limited was founded in 2017 and is based in Mount Maunganui, New Zealand
- Investment to complement existing activities and expand on the range of service offerings from the Group
- A number of acquisitions well progressed
- ADDCO has a strong management team with an average of 20 years experience in the forest services and logistic sector



# **Diversified Geographic Footprint**



# **FY18 Outlook**



### FY18 results on track with market earnings forecasts range

- Full year results on track despite lower than expected H1
- Higher sales volumes in 2H18
- Positive price movement 8% annual price rise with Japanese customers in 2H18
- Contribution from chip trading activities

### Contribution from new business activities

- Plantation Management Partners to fully contribute in H2
- Additional sales volume from Tasmania and Tiwi Islands
- Planned export log sales from Tiwi Islands

#### Positive international fundamentals

- Export demand is forecast to remain strong, especially in China, with future global supply constraints
- Midway has continued to cement key trading relationships with our export customers, especially with pulp and paper producers in China and Japan







### **Board of Directors – overseen strong growth**



Greg McCormack Non-Executive Chairman Founding Director of Midway in 1980 and has a long-term commitment to the Australian forest products industry, holding senior positions with both the National and Victorian Association of Forest industries (having served as President of both associations). He is the current President of the Australian Forest Products Association and is a current ASX-Listed company Director.



Tony Price Managing Director and CEO

Joined Midway in 2015 and has 30 years experience in the forestry sector. Prior to joining Midway he held a number of senior management positions in the hardwood plantation sector and has also run his own consultancy business. Also a Director of Forestworks Ltd, an organisation which provides training packages to the forest industry.



Anthony Bennett Mr Independent Non-Executive use Director

Mr Bennett has extensive background in production management, particularly in the manufacture of high volume/low margin products for use in civil engineering construction.



Gordon Davis Independent Non-Executive Director

Mr Davis joined the board in 2016 and is currently a Non-Executive Director of Nufarm Limited and a Non-Executive Director of Primary Health Care Limited. Mr Davis was Managing Director and CEO of AWB Limited from 2006 to 2011. He was also Chair of VicForests from 2011 to 2016. He is currently the Chair of Greening Australia, and a Trustee of The Nature Conservancy.



Nils Gunnersen Non-Executive Director Joined the board in 2012 and has over 25 years' experience across operations and strategic business improvement within the broader forest industry – forestry, harvest & haul, processing, sales and marketing, finance, IT and administration – in Australia, NZ, USA and Indonesia.



Tom Keene Independent Non-Executive Director

Mr Keene joined the board in 2008 and has a strong commercial and agribusiness background having held the position of Managing tive Director of GrainCorp Ltd between 1993 and 2008. He is currently a Director of AACo Ltd.



Tom Gunnersen Non-Executive Director Mr Gunnersen joined the Board in 2018 and has 15 years of corporate, investment and capital markets experience, more recently in Asia. Tom is currently a Director of Equities for a Global Investment Bank based in Hong Kong, and is also a Director of Chebmont. Tom holds a Bachelor of Arts from the University of Melbourne and an MBA (Finance) from Bond University.



### Management team – over 15 years average service



Glen Samsa **General Manager - Plantations** 

Development and Marketing

Glen brings over 20 years of industry expertise and is the Chief Executive Officer of the recently acquired Plantation Management Partners. He has extensive knowledge and skills in forestry analysis and valuation, project development, technical management, and financial management and reporting. Glen is a member of the Institute of Foresters of Australia, and the Australian Institute of Company Directors.

Mr Roffey joined Midway in 1994 and holds forestry qualifications. He previously held the position of CEO between June 2012 and February 2013. He then commenced his duties and role as the head of Development. Mr Roffey has formerly held management roles in resource supply, operations and plantation estate management and has over 30 years' experience in forest management and operations.

Mr Merrett joined Midway in 1993 and is responsible for all accounting, tax, group forecasting and capital management (including debt facilities). He is the Company Secretary for SWF and QCE. He has a Bachelor of Commerce and over 25 years of experience in finance, accounting and office management.

Mr Taylor joined Midway in 2000 and is responsible for operations. He has formerly held management roles in business development and business analysis. He has a forestry degree and graduate diplomas in business and applied finance and investment (SIA), with over 20 years' experience in forestry, harvesting and processing in Australia, USA and Brazil.

Mr Eyre joined Midway in 1999 as part of the acquisition of Victree Forests. He has been involved in various roles at Midway including resource management, wood procurement, processing and shipping and since 2010, has held the position of Resources Manager. His background encompasses over 30 years' experience in forest management including plantation establishment, harvesting and sales of forest products.

Mr Hatcher joined Midway in 2004 and is responsible for technical services. He has formerly held management roles in operations and business analysis. He has a forestry degree, with over 30 years' experience in forest management, forest harvesting, plantation establishment, processing, forest certification and management systems.

Ms Karzis is a practising lawyer with over 15 years' experience as a corporate and commercial lawyer, company secretary and general counsel for a number of public companies. Ms Karzis is the principal of Corporate Counsel, a corporate law practice with a focus on corporate governance for ASX-listed entities, as well as the more general aspects of corporate and commercial law. Ms Karzis is currently the Company Secretary of a number of ASX-listed and unlisted entities, and is a member of the Law Institute of Victoria as well as the Governance Institute of Australia.





Ashley Merrett **Chief Financial Officer** 

Stephen Roffey

Manager



Rowan Eyre

Michael Taylor

**Operations Manager** 



Malcolm Hatcher **Technical Services** 



Sophie Karzis **Company Secretary** 

Resources Manager